

The Office of Graduate Studies



UNIVERSITY OF
TEXAS
ARLINGTON

God Bless the Child: Creative Solutions to Budgetary Challenges

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Don't Let the Sun Go Down on Us

- Like many publics, UT Arlington is going private: 21% state funded and declining
- Doing more with less--AKA creative budgeting--can only take you so far
- Like other units, OGS has become more entrepreneurial
- OGS has helped increase revenue to advance institutional strategic goals for graduate education: increase enrollment, improve academic success, retention, and graduation, significantly improve doctoral education

- UT Arlington, a Carnegie Research University-High Activity institution
- 80 bachelor's programs, 74 master's programs, 30 doctoral programs
- F12 Enrollment: 33,267 total, 25,796 UG, 7471 graduate
- \$70 million in external research and sponsored program expenditures.
- Robust UG and graduate growth in last five years: roughly 25,000 total in 2007
- UTA OGS: staff of 47 (headcount) and budget of \$5,500,000

Tear Down This Wall: Need-Based Aid

- At many institutions, OFA is separate from OGS and has UG-centered focus
- But graduate students, especially master's students, pay tuition too
- We've increased Need-based Graduate Student Aid: \$1M to \$3M, mostly master's, AY 06-07 to AY 10-11
- History: \$3M in, \$1M out in terms of tuition set asides
- Politics: Who reports to whom?
- Need to learn about need-based state and federal financial aid and its history at one's institution
- Principle of Parity
- Trust but verify

Follow the Money

- OGS advocacy for entrepreneurial business models (AKA incentives) for graduate programming that increase enrollment:
 - Joint MS programs with Asian universities
 - Executive master's programs
 - UTA-FW programs
- OGS advocacy along with Provost's Office and CDE for distance education
 - UT Arlington has robust DE program with 17% of students fully online, 33% taking online courses
 - OGS helps take complete programs online, addresses academic problems arising from DE, monitors retention and completion
 - Bb Analytics and retention
 - Increased enrollment provides revenue to OGS
- Doctoral student tuition modeling: Reduce PhD tuition which we're paying much more of and touch more students

Why Would We Work With You?

- **OGS Proposal Development Team** helps secure and implement grants for graduate student support and innovative education practices: directly impacts PhD education and 200 PhDs goal.
- Doesn't happen overnight: play the long game
- OGS coordinates the proposal process and institutional commitment and helps write the proposal
- OGS recruiting, retention, academic success programming included proposal: DVD, orientations, EDGE, RCR, IENGAGE Mentoring, dissertation fellowships
- Develop overall vision: recruiting, funding, retaining, and graduating minority US PhD students, especially in STEM
- Use grants to drive improving graduate education on campus

- **\$5 M Full Partnership Grants Won Since 2009:**
 - ~\$3M in DE GAANN grants: BE, CSE, Math, Physics
 - ~\$229K as part of \$4M UT System LSAMP Alliance (NSF)
 - ~\$1M LSAMP Bridge to Doctorate (NSF)
 - \$150K AGEF Planning Grant
- **\$8-\$9 M in Full Partnership Grants Submitted:**

God Bless the Child

- The privatization of American public universities continues apace
- State and federal economic trends suggest the this pace will only accelerate
- Each Office of Graduate Studies is different, but all need to explore entrepreneurial ways to increase revenue