

# CREATIVE SOLUTIONS TO BUDGETARY CHALLENGES

**Philip Cohen**, Vice Provost, Academic Affairs,  
Dean of the Graduate School, University of Texas Arlington

**Pamela Stacks**, Associate Vice President, Graduate Studies &  
Research, San José State University

**Maureen Grasso**, Dean of the Graduate School,  
The University of Georgia

Council of Graduate Schools  
December 7, 2012

# Finding Creative Solutions

- ❑ Creativity: the invention or origination of any new idea, product, or solution that has value



OR



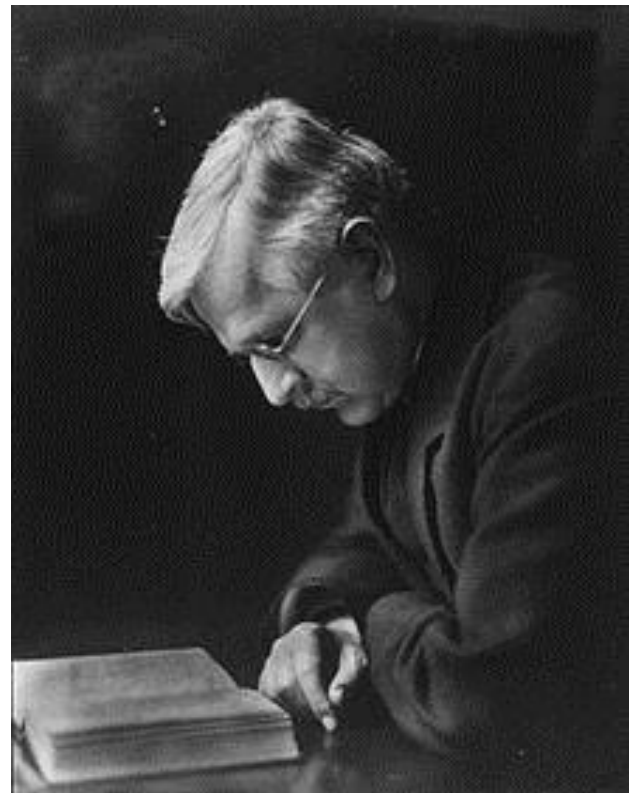
# An Innovative Solution to Budgets?



Harley L. Schwadron, *New Yorker*

# The Creative Process

- Graham Wallas (1926) proposed the first model of the creative process that offers insight into the steps we can take to address our budget issues.



# The Creative Process



Wallas , *The Art of Thought* (1926)