

Academia



Startups



Product/ Engineering



Industrial Research

What Employers Know, What Employers Need

Desney Tan, Ph.D. Microsoft Medical Devices Group

Bias towards technology innovation in industrial setting Graduate Students...

I've Been one,
Advised multiple,
Mentored many,
Hired some,
Grown them all.







Ideal grad school experience helps student:

- Discover and define their dream job
- Build the skills to pursue that job







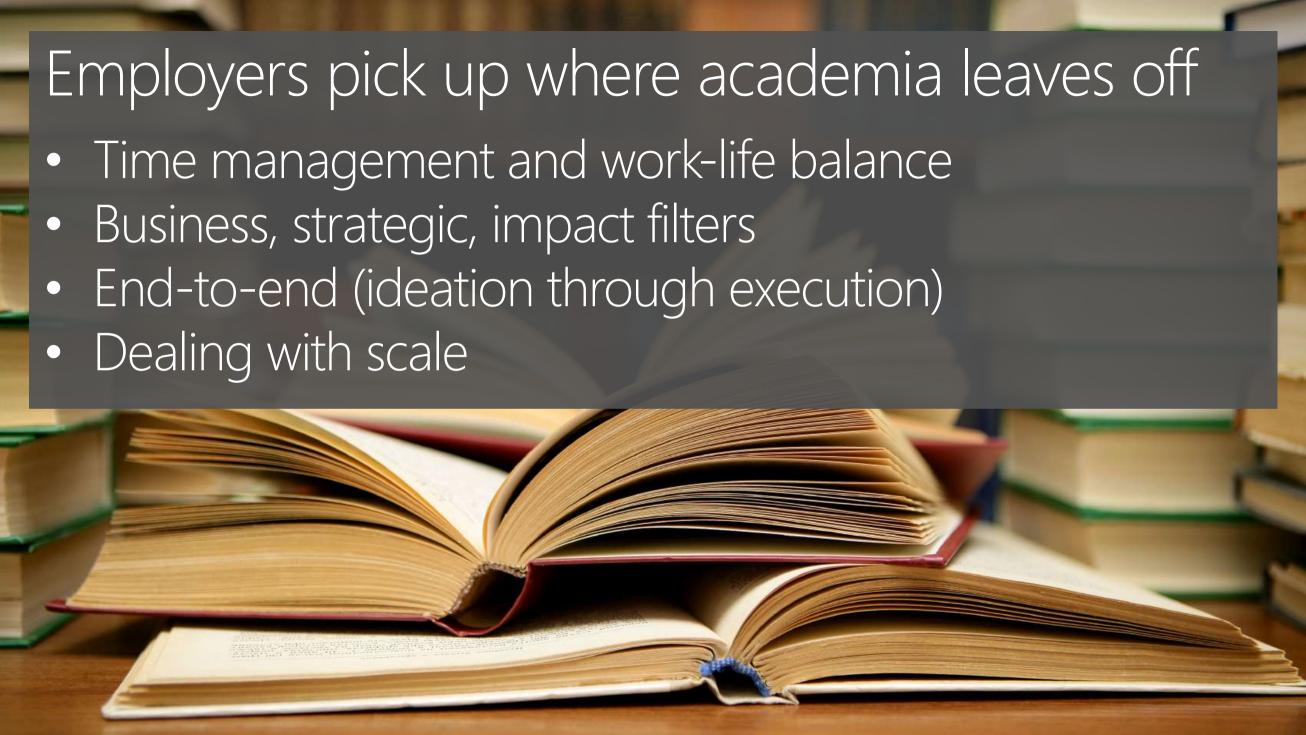
Build Technical Skills

- Fundamentals are requisite
- Discipline of defining and solving problems
- Be adaptable and learn to operate under uncertainty
- Be *great* at something, know a little about everything

Build Social Skills – Play Well with Others

- Great teams of people vs. teams of great people
- Confident enough to be selfless, share credit
- Professional network is an asset







#todo:

- Build talent for multitude of vocations
- Balance protection from and exposure to world
- Grow students with diverse experiences, deep skills
- Grow faculty with diverse experiences, deep skills

