



Council of Graduate Schools  
*Advocacy, Research, and Innovation*

## CGS Summer Workshop

### Plenary I

# Budgeting for Excellence in Challenging Times



# **SAN JOSÉ STATE UNIVERSITY**

A campus of the California State University system

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SJSU**

## Context of the CSU

- **23 campuses with 450,000 students total**
- **45,000 are master's degree students**
- **CSU budget has gone from “state-supported”  
to “state-assisted”**

## Challenges for the CSU

- **California State budget in flux – CSU cuts anticipated**
- **CSU 2009/10 budget expected to be \$1.6 B**
- **~ \$500 M less state support than a decade ago**
- **~ 100,000 more students than a decade ago**

**[Note that student fees have doubled during this decade]**

# CSU Strategies for budget challenges

## 1. Enrollment reductions

- System-wide impact for Fall 2009 admissions
- No Spring 2010 admits

# CSU Strategies for budget challenges

## 2. Workforce considerations

- Implemented furloughs for administrators
- Union environment  
(11 separate bargaining units)
- Each union considering furlough versus layoff possibilities

## CSU Strategies for budget challenges

### 3. Student fee increases

- Fee increases of 10% for Undergraduate & Graduate students
  - Announced, no grace period given
- First time implementation of “Graduate Business Professional fee” of \$210/unit above normal student fees

## SJSU Context

- **Oldest campus in the CSU**
- **32,000 students total**
- **6,600 graduate students**
- **Awarded ~ 30% of all master's degrees in CSU**
- **CSU awarded ~ 32% of all master's degrees in the state**



## SJSU Context

### Impact on graduate programs at SJSU:

- Caps on graduate admits to 80% of previous year
- No Spring admits
  - Differential impacts on graduate programs comparing those with annual only vs. semester admit process

## SJSU Results

### Results on graduate programs at SJSU:

- **Academic Deans increased awareness of their graduate programs**
- **Size and quality of programs under scrutiny**
- **Closer relations between admissions group and academic programs**

## Future for Graduate Programs at SJSU

- **Increased awareness of graduate programs relative to undergraduate mission already has occurred**
- **Improved quality of graduate programs and elimination of weaker programs possible**
- **Admissions process undergoing technical and business process changes – improved communications with applicants and graduate programs possible**

## References for CSU budget and enrollment status

**Report by**

**Robert Turnage, AVC**

**July 7, 2009 presentation to  
the CSU Board of Trustees**

**found at:**

**<http://blogs.calstate.edu/budgetcentral/>**

**and then the hyperlink for budget presentation (.pdf)**